

Bridgend County Borough Council WAO Education/LAC Study Action Plan – Authors Bev Jones and Vikki Watkins

Need	WAO Judgement	Evidence	Actions	Anticipated Outcome
Elected Members	Partly achieved	Children and young people scrutiny	 Ensure all members 	Education outcomes for
and officers are		committee receives regular reports re	have a copy of 'If this	looked after children
aware of their duty		education of all children in Bridgend	were my Child' to	remains a regular agenda
to promote the		including Looked After Children.	promote and facilitate	item for reporting to the
education of LAC		Officers are aware of the need to	greater understanding of	corporate parenting
under Section 52 of		identify looked after children in order to	roles and	cabinet committee who
the Children's Act		promote their learning, supported by	responsibilities.	meet bi-monthly.
2004 and have		dedicated post.	All Corporate Parenting	
responded positively			Committee are informed	Corporate Cabinet
to this legislation.			on their role as	committee members will
			'Corporate Parents' as	have had receipt of
Corporate parenting			part of their induction.	annual training about their
is fully understood			There is ongoing	role and responsibilities.
and owned by			training to help clarify	
elected members			their role and	Corporate Parenting
and officers both			responsibilities as	strategy agreed.
individually and			corporate parents.	
collectively.			Need for greater	The LA will promote in-
			commitment and	house apprenticeship
			collaboration across	/work experience scheme
			range of council	and develop a traineeship
			services including	programme across a
			Housing, Leisure and	range of council services.
				This would result in better

			Safeguarding and Family Support which could result in solutions that are cost effective and promote better outcomes – To begin to progress this there will be a joint meeting between Education and Safeguarding and Family Support partners to agree what are the priority issues that need addressing and who needs to be involved. We will monitor and evaluate the effectiveness of the Authority in its role as corporate parent against Welsh Assembly guidance via management reports, internal and external performance indicators. Looked After Children and care leavers are seen as a priority by the whole authority.	outcomes for young people who are, or have been in care and be more cost effective as young people would learn to be self sufficient, motivated and achieving within their potential. Creation of champion for Looked After Children via the appointment of Principal Officer of Corporate Parenting. The authority has the same seven core aims for Looked After Children as it does for all children within the borough – see CYPP plan.
Action to improve	Partly achieved	Recent drive to improve achievement of	Piloting of schools having	We will have undertaken
the educational		PEP PI linking social worker and	direct entry to social	a pilot of 4 schools which

outcomes of LAC is	school.	services database to	will be rolled out across
given a high priority.	Special event attended by Chief	complete PEPs on line and	the authority for all
	Executive and Members to celebrate	to share information.	schools to have access to
	achievements.		SSD database and
		PEPs to be redesigned to	complete PEPs online.
		include nursery through key	·
		stages up to higher	
		education and to be built	
		into the SSD database to	
		enable management	
		information reports and	
		monitoring for effectiveness	
		and non-compliance.	
		·	
		Increased emphasis is	
		given to PEPs.	
		PEPs are monitored and	
		reviewed within the LAC	
		review process. This will	
		allow challenge to schools	
		where a child/young person	
		is not meeting their	
		educational potential and	
		targets set within their PEP.	
		LA to use management	
		information systems to	
		monitor performance and	
		direct resources	
		appropriately.	

Partners are committed to improving the educational achievements of LAC and cooperate effectively in strategic planning.	Partly achieved.	Recent integration of the children's social care and education services has enabled greater joint focus. More work needed re strategic planning.	Looked After Children and care leavers are seen as a priority by the whole authority. Joint meetings to be set up between Education and Social Services to agree terms of reference, monitor performance, resolve issues and ensure that Looked After Children are given priority status to	Meetings to be established on a half termly basis to discuss how to improve performance and to consider individual cases. (See previous comments about the role of the Corporate Parenting Cabinet Committee.)
			improve their educational experience and outcomes.	
Needs analysis reflects the diversity of LAC population and provides a sound basis for strategic planning. Management decisions are responsive to the diverse needs of girls and boys, the needs for provision in English and Welsh languages,	Partly achieved	Management data gives complete profile of looked after population, but limited use in informed strategic planning. Management decisions are responsive to the diverse needs of girls and boys. The needs for provision in English and Welsh languages, children from black and minority groups, children with disabilities and learning difficulties, and other differences in children's needs and preferences are all monitored and addressed.	We will monitor and evaluate the effectiveness of the Authority in its role as corporate parent against Welsh Assembly guidance via management reports, internal and external performance indicators. Data will be used to inform scoping and analysis of need, identifying trends and where to deploy resources eg across age, gender, ethnicity, SEN status, etc.	Joint meetings to be established to monitor performance and identify actions to realise improvements. These meetings will be convened once per half term. The Disability Index Coordinator's role will aid our ability to undertake service mapping.

and minority group, children with disabilities and learning difficulties, and other differences in children's needs and preferences.			Joint meeting to be developed between education and social services partners to develop systems to monitor and improve performance. We have recently appointed a Disability Index Coordinator to develop a multi agency database. This links with the Disabled Children's strategy and Autistic Spectrum Disorder Strategy. It will aid service mapping.	
There are clear lines of accountability – including those for elected members and officer – regarding educational outcomes.	Partly achieved	A Corporate parenting cabinet committee chaired by the Cabinet member for children has been established. This committee will ensure that LAC are seen as a priority by the whole of the authority and by the Children and Young People's Partnership. The views of children and young people will be used by this cabinet committee to shape and influence the corporate parenting they receive. A corporate parenting policy has recently been developed that outlines clear role and responsibilities. The council aims to provide strong	Corporate Parenting strategy to be embedded into core business.	Corporate parenting cabinet committee to meet bi-monthly and to receive and monitor information about education outcomes for looked after children.

		leadership which respects the rights and needs of children who are looked after.		
Funding to support the educational achievement of LAC is managed effectively.	Partly achieved.	Funding is being used efficiently to support service delivery. Funding is used effectively to provide a tutorial base which is used for curriculum delivery for children who are unable to access full-time education, although the base has only limited space. RAISE funding for LAC is used to provide a programme of extensive support for pupil at key stage 4. The support is well managed by the authority's RAISE LAC coordinator. Funding secured by a comprehensive school to appoint a learning coach to support LAC. Behaviour support funding is used effectively to provide one to one support. Funding through the RAISE grant to provide targeted support for key stage 4 pupils receiving alternative curriculum provision. The LAC coordinator evaluates expenditure and the quality of provision and identifies areas requiring improvement as part of an annual report that is scrutinised by WAG. The Authority recognises that this area of work is a priority that requires additional funding and resources to improve educational outcomes for LAC.	'Out of Authority' multi agency panel to meet monthly to consider requests for placements for looked after children whose needs cannot be met within local resources.	Joint 'Out of Authority panel' works to monitor and agree placements for looked after children whose needs cannot be met within local placement provision.

Performance	Partly achieved.	The council monitors the quality of	As noted opposite.	Joint meetings will
Management	Tarify dorneved.	education provision by reviewing	We will develop further	become a regular forum
ensures that		performance indicators through the	local measures on PEPs	to monitor performance
improvements are		QBR process. The LAC education	and LAC PI's.	and ensure that the Local
made, targets are		Coordinator monitors the completion of	and LACT 13.	Authority is meeting the
met and the council		•	Wa will most half tarmly	needs of its looked after
knows the outcomes		PEPs. A target of 75% of PEPs to be	We will meet half termly	children.
		completed by statutory timescales is	with education partners to	children.
it is achieving.		now being monitored through the QBR	review progress, agree	
		process. There is a need to	targets and address issues	
		systematically gather and analyse	of concern.	
		performance data for LAC, young		
		people and care leavers and use this		
		information to evaluate progress and		
		identify future targets for improvement.		
High aspirations are	Partly achieved	At KS4 the RAISE bid has provided a	PEP targets to be reviewed	There will be a joined up
encouraged in LAC,		forum for the secondary designated	regularly within LAC	approach to supporting
ambitious targets		teachers. Looked After children are	statutory reviews.	Looked After Children's
are set for their		encouraged to overcome barriers		educational needs
achievement and		continually. The same high aspirations	Half termly meetings	through a partnership
barriers to progress		are set for looked after children as	between Education and	approach between
are tackled		others. Looked after children are	Safeguarding and Family	Education and
effectively.		supported by the authority to help them	Support managers to track,	Safeguarding and Family
		achieve their educational goals.	monitor and address key	Support.
			issues.	
				LACE team plan
			LACE team have a specific	continues to be ambitious
			brief to monitor and support	in supporting the
			the education of looked	education needs of
			after children. The team's	Looked After Children.
			responsibility is to ensure	
			the best interests of the	
		•	child and at the same time	

			enable them to access	
			relevant services that may	
			be needed to support them.	
Action is taken to	Partly achieved	Flexible set of options post 16, but	Work Experience protocol	Looked after children and
maximise	railly acilieved	limited places sometimes met with	now in place. Protocol to	care leavers to have
attendance and		reluctance about additional costs.	be agreed for traineeships	access to work
avoid exclusion of				
LAC and to		Aftercare team aim to support young	and apprenticeships for	experience, training and
		care leavers to access training,	Looked After Children being	employment opportunities
encourage their		employment or education.	employed witin BCBC.	within the Local Authority.
participation in post 16 education and			At the lawach of the	Looked after and former
			At the launch of the	
training.			Corporate Parenting	looked after young people
			Cabinet Committee there	to attend work experience
			was a presentation from	placements within BCBC
			RCT about their traineeship	for 2 placements.
			scheme. Messages from	Duete cel come ed fen
			their scheme to be taken	Protocol agreed for
			forward to produce a similar	traineeship scheme within
			arrangement within BCBC.	BCBC and persons
				identified for 2
			Half termly meetings	placements.
			between Education and	
			Safeguarding and Family	There will be a joined up
			Support managers to track,	approach to supporting
			monitor and address key	Looked After Children's
			issues.	educational needs
				through a partnership
				approach between
				Education and
				Safeguarding and Family
				Support.

Bullying and behaviour problems are tackled effectively and appropriate support is provided.	Partly achieved	The LEA has developed and distributed guidelines to schools regarding antibullying policies. Support available from the school counsellor, bullying logbook, learning coaches and progress managers. All children are supported in dealing with emotional problems and relationships with peers through whole school approaches. PEPs are and PSPs are in place to encourage positive behaviour - Estyn inspection for evidence. Behaviour difficulties are referred to the Behaviour Support Service. Often Outreach support is provided. LAC referrals are treated as a priority. BSS currently undergoing restructure.	Every school will have an identified Governor to take a special interest in LAC issues. Half termly meetings between Education and Safeguarding and Family Support managers to track, monitor and address key issues including the identifying, reporting of and response to bullying.	Bullying has been included in the Children and young People's Plan for 2008-11. There will be a joined up approach to supporting Looked After Children's educational needs through a partnership approach between Education and Safeguarding and Family Support. Database available of identified school governors for special interest in LAC within every school in the borough.
School awareness about the needs of looked after children and their ability to meet these needs are actively supported.	Partly achieved	There have been 2 awareness raising conferences. LAC reviews identify particular circumstances which are communicated to staff appropriately. Staff informed about LAC and specific needs. Generally good attendance of designated teachers at LAC reviews and good communication with foster carers. Schools not always made	Further follow up training undertaken in May 2009 using external providers. Every school will have an identified Governor to take a special interest in LAC issues.	Database available of identified school governors for special interest in LAC within every school in the borough. There will be a joined up approach to supporting

		aware of all circumstances or changes in. Information can be patchy. Difficulty sometimes meeting the needs of children who change schools without a statement of SEN, but are on School Action Plus (no financial support for resources).	Half termly meetings between Education and Safeguarding and Family Support managers to track, monitor and address key issues. A designated teacher is in place in every school. (See also section on PEPs.) Data to be captured about attendance of education representative at LAC reviews.	Looked After Children's educational needs through a partnership approach between Education and Safeguarding and Family Support.
Personal Education plans developed in	Partly achieved	PEPs and IEPs are drawn up tailored to individual needs and are reviewed on a	Target to have all PEPs completed within statutory	All PEPs completed within statutory
partnership with relevant educational		6 monthly basis (when in place). The quality and effectiveness of PEPs is	timescales.	timescales.
professionals are		patchy and often communicated	PEP process now initiated	Pilot successfully
tailored to individual needs and are		informally. There is still some confusion regarding who is responsible	by LACE team who then track their completion and	completed and arrangements agreed for
effectively		for initating PEPs. PEPs often drawn	monitor the quality.	a roll out programme to
coordinated,		up without a meeting being held. Future	and quantity	all schools within BCBC
resourced and		training to be arranged on producing	LACE co-ordinator	having access to
reviewed.		high quality PEPs.	undertaking a practice	DRAIG/ICS for
Every LAC has an			workshop in January for Social Workers.	completion of PEPs.
up to date Personal			Godiai vvoikers.	
Education Plan.		*	Discussions with IROs to	

	1		U (DED	
			ensure that PEPs are	
			properly reviewed within the	
			LAC review meeting.	
			PEPs being incorporated	
			into ICS with pilot schools	
			identified to trial completing	
			them on the Safeguarding	
			and Family Support service	
			DRAIG/ICS system.	
			DIVAIO/ICO system.	
			Directional to be assessed about	
			Protocol to be agreed about	
			education professionals	
			having access to DRAIG	
			system.	
Educational needs,	Partly achieved	There is clear reference made to the	Greater use of Assessment	Improvements in
regardless of the		education of young people in core	and Progress Records to	completion rate of core
child's age are		assessments, however the needs and	assist in assessment of a	assessments for all
accurately identified		how we meet them are not always	looked after child's needs.	children who become
as part of the core		clear. There needs to be more focused	Data needs to be able to	looked.
assessment.		on the way we support the child and	capture Looked After	
		who will be involved in that process.	Children who have and	Managers to constantly
Assessment		Many LAC do not have a core	haven't got an APR	review the quality of core
includes		assessment as it may have been felt	completed by their 10	assessments and discuss
consideration of		unnecessary, eg where they are in	month review.	within monthly
diverse needs.		stable, permanent placements and no		supervision with the
		contact is taking place or there is no	Any child who now	social worker.
		plan for rehabilitation home.	becomes looked after has a	Coolai Workor.
		plan for fortabilitation nome.	core assessment	Quality Assurance is
			completed. The interactive	
			•	embedded into practice
		#	practice guide advises staff	and performance.
			on the importance of	

			collaborative working with other relevant agencies, particularly schools and identifying complex needs and an assessment of risk. Quality Assurance protocol in place with case files being reviewed regularly for quality and completeness. Action plans drawn up where any deficits identified. We have recently appointed a Disability Index Coordinator to develop a multi agency database.	The Disability Index Coordinator's role will aid our ability to undertake service mapping.
			This links with the Disabled Children's strategy and Autistic Spectrum Disorder Strategy. It will aid service mapping.	
Social Workers and team managers understand the education system and how to act to	Partly achieved.	Acknowledged that this could be improved upon.	LACE co-ordinator undertaking a practice workshop in January for Social Workers.	Social Workers and team managers understand the education system and how to act to support the education of looked after
support the education of looked after children.			An interactive practice guide is constantly updated to provide guidance to staff about their role and	children.

SEN reviews and case reviews are effectively coordinated.	Partly achieved.	This is more effectively organised for children who are placed outside of the Borough, but it remains a challenge to coordinate the reviews to occur together for locally placed children. Where possible they occur together, but	responsibilities and how to carry out their duties effectively. Social Workers are always invited to training between LACE and education partners as part of a joint approach to training. Half termly meetings between Education and Safeguarding and Family Support managers to track, monitor and address key issues. Information from within these meetings to be cascaded down to S&FSS team manager meetings on regular basis. Compliance with statutory regulations for LAC reviews to be held within specific timescales. Attention being afforded to	SEN reviews and case reviews are effectively coordinated.
			Attention being afforded to SEN reviews taking place in conjunction with LAC reviews for children who are looked after out of the Bridgend area.	

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		is supported by other staff members	information to be shared.	
		and the LACE team.	information to be shared.	
		and the LACE team.	Residential staff and foster	
		Posalutions Faster service: Varving	carers continue to be	
		Resolutions Foster service: Varying		
		degrees of good links/contact with	encouraged to attend	
		designated teachers.	school meetings and	
		Mainstream Foster Service: In Monthly	engage with the staff on a	
		supervision of foster carers there is	regular basis.	
		consideration of all issues relating to	D	
		the child including school and the	Residential staff are invited	
		child's education. Often carers have	alongside designated	
		strong links with the child's class	teachers to training events	
		teacher/	run by the LACE team.	
		Head teacher rather than the		
		designated teacher.		
Children's homes	Partly achieved.	The residential homes have a written	Education policy that is	There will be an
and fostering		education policy to support the young	being developed in	education policy for foster
services including		people accommodated, although it is	conjunction with Bridgend	care and residential
those in the		currently in draft form. The policy is	Foster Service to be	services.
independent sector		written taking guidance from Towards a	completed and launched.	
have clear written		Stable Life and a Brighter Future and		
education policies.		Standard 11 of the National Minimum	We will develop an	
		standards.	Education Policy for our	
		Resolutions Foster service: Currently	Children's homes.	
		no specific education policy – being		
		developed in conjunction with Bridgend		
		Foster Service. All carers are aware of		
		the expectation to encourage and		
		facilitate a positive attitude towards		
		education and academic achievement.		
		Mainstream Foster Service: In monthly		
		supervision of foster carers there is		

		consideration of all issues relating to the child including school and the child's education. Often carers have strong links with the child's class teacher/ headteacher rather than the designated teacher.		
Carers are aware of the diverse needs of the looked after children they care for and accommodate and support them.	Partly achieved.	Working closely with schools and the LACE team all young people looked after are accommodated within an educational provision that is suitable to meet their needs whether it is within formal or informal setting. The homes support education through in-house material and access to IT equipment. For older young people they are supported to access various alternative educational projects. The diverse needs of looked after children are discussed initially during Skills to Foster training. Specific needs of individual children are discussed at pre-placement meetings. This continues throughout carers career during supervision and in response to specific issues and needs. Foster carers care for children with very diverse needs and in supervision there is close attention given to how they are meeting these needs. Currently there are carers meeting a variety of differing needs including very specific special needs, learning and physical	Information Consultation Events (ICE) to be held on quarterly basis for foster carers. Online training has been established in conjunction with the Fostering Network and AKAMAS to increase knowledge of foster carers and address specific issues. It provides modules, tests and certificates to carers who complete the module. Supervising Social workers to monitor personal training portfolios with carers during the monthly supervision sessions.	Carers will be aware of the diverse needs of the looked after children in their care and support appropriately according to need and with monitoring from their supervising social worker and the child's social worker.

		disabilities, ADHD, and diverse cultural		
		needs.		
The impact of	Partly achieved.	Members have been developing a	We have created a	To continue to build on
health, safety and		Corporate Parenting Policy and as a	Principal Officer position	current arrangements.
well being on		result have increased awareness of the	specifically to address	
education		factors that impact on educational	issues surrounding the	
achievement is fully		attainment.	Authority's role and	
recognised by			responsibilities as a	
elected members			Corporate Parent.	
and officers.			We established a Corporate	
			parenting cabinet	
			committee.	
			It has met bi-monthly since	
			Oct 2008. There are plans	
			for Corporate Parenting	
			training to Members to help	
			them understand their role	
			and responsibilities.	
			We will continue to	
			progress the inclusion of	
			young people from the	
			Aftercare team within the	
			Corporate Parenting	
			cabinet meetings. The	
			Lead Member for Children	
			and Young People,	
			Principal Officer for	
			Corporate Parenting are	
			panel members alongside	
			the councillors. There will	
			be regular meetings with	
		*	young people who receive	

			an Aftercare service. There	
			will be regular reporting to	
			the Committee meeting	
			about how well we are	
			serving our Looked After	
			Children.	
			Corporate Parenting	
			Statement was launched on	
			29 th October 2009 with	
			participation from young	
			people.	
			There is a monthly	
			schedule for Members to	
			complete Rota visits to the	
			children's homes.	
CAMHS strategy	Not met	There is no local CAMHS strategy for	Continue to build upon	Ongoing
addresses the need		Looked After Children.	current services.	3 3
of LAC effectively.		There is no specific CAMHS worker		
,		attached to the Looked After Children's		
		Health team.		
		The CNS LAC holds a Registered		
		Mental Health Nurse Qualification.		
		The holistic health assessments look at		
		emotional and behavioural health of the		
		child.		
		Primary mental health team is available		
		to social workers for Looked After		
		Children Health Team for Consultation		
		on emotional health and behavioural		
		concerns.		
	l	00110011101		

		A Consultant Psychiatrist holds monthly surgery at Social Services BCBC for consultation with Social Workers and or Health Team members. Health Team or Social Workers can refer direct to CAMHS Substance Misuse Team. Any young person threatening suicide can be fast tracked to CAMHS Consultant by the Health team, Social Worker or GP. Any young person admitted to Princess of Wales following an overdose will be		
		seen by a member of the CAMHS team within 2 working days.		
The council	Partly achieved.	There is a Local Participation Strategy	We will continue to use face	The council will continue
communicates		in draft, due to be completed by April	to face, letter, email,	to find innovative ways to
effectively with		2009, which will provide the framework	telephone and text service	effectively communicate
looked after children		within which all children and young	to communicate with our	with our looked after
using a range of		people will be enabled to participate in	looked after children. We	children using a range of
methods.		and contribute to Partnership activities.	will continue to promote the	methods.
		Currently, there is some outstanding	participation of young	
		practice in participation of specific	people at the Corporate	
		groups of young people, including the	Parenting Cabinet	
		involvement of Looked After Children	committee and listen and	
		through a commissioned advocacy	respond to their views.	
		service, but such practice has not yet		
		been mainstreamed to ensure that	We will continue to expand	
		Looked After Children are consulted or	the use of the Children's	
		communicated with. The CYP Plan has	Information Zone, LEO	
		a range of priorities for extending	group and Aftercare	
		participation, and these include Looked	newsletters to engage with	
		After Children. Several young people	young people in our care.	

		involved with BCBC Aftercare Team have been invited to share their views about education, training and employment at the next parenting committee in March 2009. A DVD was also produced called "Making a Success of it" highlighting the achievements of looked after young people in BCBC and the support they received.	We will revise the LAC review consultation documents to make them more child friendly.	
Staff have been trained and encouraged to listen to, and hear looked after children and support their active participation.	Partly achieved.	There is little specific emphasis on Looked After Children, although training and encouragement to engage those children and young people who find it most difficult to participate is a strong element within all Partnership and local authority activities, and these will involve Looked After Children.	Further develop the Interactive Practice Guide. Continue to hold mandatory training events for Social workers and DCSW. Access specific training with BAAF and Fostering Network. The Independent Reviewing Officers will complete an audit after each LAC review to examine participation, documentation and care planning.	Staff will continue to be supported and offered training to enable them to be child centred in the way they carry out their role and responsibilities.
The views of looked after children contribute to shaping council	Partly achieved.	This is partly achieved through the wider participation processes within which LAC is included (eg the former youth mayor was a young person	Former LAC young people and Looked After Children have representation on the Corporate Parenting	Children and young People's Plan 2008-11 in place. Young People attend

services and		leaving care), but also through the	Cabinet Committee.	Corporate Parenting
initiatives.		activities of LEO with Looked After	The Children and Young	Cabinet Committee and
		Children. The arrangements for	People's Plan was	Cabinet Members meet
		advocacy are being reviewed in	completed in partnership	with Looked After and
		January 2009 to ensure that they	with children and young	Former Looked After
		continue to be effective. The	people in Bridgend in	young people on a
		complaints system within Safeguarding	recognition of the need to	regular basis.
		and Family Support also contributes to	consult and integrate	
		our views of Looked After Children	children and young people	
		being considered more widely. A small	and their views about the	
		group of young people are currently	vision for services in	
		producing a DVD to promote the need	Bridgend.	
		for better integrated services to young	g .	
		people via the development of a post		
		16 service. It is intended to show the		
		DVD at the Corporate Parenting		
		Committee in March 2009.		
The achievements	Partly achieved.	As well as opportunities within the	The Mayor's Award	The achievements of LAC
of LAC are		Safeguarding & Family Support service,	ceremony continues to	are celebrated according
celebrated		there is a Mayor's Award for which	grow year on year. There	to their personal
according to their		looked after children are regularly	is an aim to also include	preferences.
personal		nominated. Within the CYP Plan,	children and young	
preferences.		proposals for celebrating the success of	people's successes from	
		children and young people include a	outside of the school	
		Charter Award, and a celebratory web	curriculum and to make the	
		site. BCBC celebrated the	ceremony a bigger event to	
		achievements of Looked After Children	celebrate the successes of	
		and Care Leavers at a recent awards	our Looked After Children.	
		ceremony, attended by the Mayor and		
		senior figures.		
Data on education of	Not met	Data on Looked After Children is	We are developing	Data on education of LAC
LAC is analysed		consistently produced and analysed on	arrangements to pilot	is analysed effectively

effectively and used a regular basis. Specifically data on the schools having access to and used to determine to determine education of looked after data is limited the Safeguarding and priorities for action. priorities for action. to performance indicators, although of Family Support database. course at an individual level is It is envisaged that PEPs ESIS project completed. considered through the care plan for will be completed on line the child. which will allow for management information to be more readily available about the completion and quality of PEPs. Half termly meetings between Education and Safeguarding and Family Support managers to track, monitor and address key issues using data and management information. Information from within these meetings to be cascaded down to S&FSS team manager meetings on regular basis. We are currently undertaking a joint piece of work with ESIS to examine transition procedures and performance of young people at key stage 2/3. It is aimed that this will evidence good practice and

	identify areas for	
	development.	

